

Ref no: 147191119  
From: Commercial  
Date: 19/11/19  
Subject: Cost Improvement Programme

## REQUEST

I would like to request some financial information under the freedom of information laws – around the trust’s cost improvement programmes over the last ten years.

We have attached a spreadsheet to fill in with the request numbers.

For the avoidance of doubt, we are requesting the Cost Improvement Programme figures under the same definition through which the trust submits data to NHS Improvement.

## RESPONSE

**Please see attached.**